

# Fourth Quarter and Full Year 2012 Earnings Call

March 12, 2012

## Disclaimer

These materials are strictly confidential and may not be copied, published, distributed or transmitted.

These materials do not constitute or form part of any offer or invitation to sell or issue, or any solicitation of any offer to purchase or subscribe for, any securities, nor shall part, or all, of these materials or their distribution form the basis of, or be relied on in connection with, any contract or investment decision in relation to any securities.

This presentation contains certain "forward-looking information". All statements, other than statements of historical fact, that address activities, events or developments that the Company believes, expects or anticipates will or may occur in the future (including, without limitation, statements relating to solar electricity revenue which is subject to confirmation of both the applicable Feed-in-Tariff (FiT) to which the Company is entitled by the state-owned company Gestore Servizi Energetici and the applicable spot market price by the local utilities for electricity sales to the national grid and statements relating to the Company's growth plans) constitute forward-looking information. This forward-looking information reflects the current expectations or beliefs of the Company based on information currently available to the Company as well as certain assumptions including, without limitation, confirmation of the applicable FiT and spot market price for electricity sales. Forward-looking information is subject to a number of significant risks and uncertainties and other factors that may cause the actual results of the Company to differ materially from those discussed in the forward-looking information, and even if such actual results are realized or substantially realized, there can be no assurance that they will have the expected consequences to, or effects on the Company. Factors that could cause actual results or events to differ materially from current expectations include, but are not limited to, the lack of confirmation or reduction of the applicable FiT and the spot market price for electricity sales by the designated entities and the risk that the Company may not be able to identify and/or acquire additional renewable energy projects on economic terms.

Any forward-looking information speaks only as of the date on which it is made and, except as may be required by applicable securities laws, the Company disclaims any intent or obligation to update any forward-looking information, whether as a result of new information, future events or results or otherwise. Although the Company believes that the assumptions inherent in the forward-looking information are reasonable, forward-looking information is not a guarantee of future performance and accordingly undue reliance should not be put on such information due to the inherent uncertainty therein.

Where information in this presentation has been sourced from a third party, the Company confirms that the information has been accurately reproduced and so far as the Company is able to ascertain from information published by that third party, and so far as the Company is aware, no facts have been omitted which would render the reproduced information inaccurate or misleading.

These materials and the information contained herein are not an offer of securities for sale in the United States or elsewhere and are not for publication or distribution to persons in the United States (within the meaning of Regulation S under the U.S. Securities Act of 1933, as amended (the Securities Act)). The securities in the Company have not been and will not be registered under the Securities Act and may not be offered or sold in the United States except pursuant to an exemption from the registration requirements of the Securities Act.



# **Operational Update**









# **Company Overview**

#### Overview

- Etrion is an independent power producer (IPP) that owns and operates renewable assets with 60 MWp of operating ground-based solar photovoltaic (PV) power plants
- Current operations in Europe with new growth expected in Latin America
- Focus is on power purchase agreements (PPAs) with industrial clients in Latin America complemented by high quality FiT environments like Italy
- > Future growth driven by:
  - Markets with high electricity prices, large energy demand and abundant renewable resources
  - Markets with a strong mandate to diversify energy mix with attractive government incentives

### **Corporate Information**

- Stock exchange listings: Toronto Stock Exchange in Canada and NASDAQ OMX Stockholm exchange in Sweden (ticker symbol, "ETX")
- Shares outstanding: 205.7 million
- Market capitalization: CAD\$80 million

Net debt: CAD\$360 million

Enterprise value: CAD\$440 million

- Major shareholder: Lundin family (22%)
- Corporate bond listing (€60 million): Oslo Alternative Bond Market



## **Downstream Player**

Raw material (poly)

Parts (modules, inverters)

Services (EPC, Engineering)

**Development** 

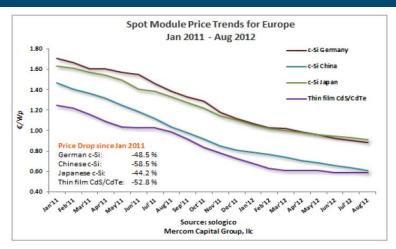
**Finance** 

IPP (build, own, operate)

EPC = engineering, procurement and construction

- Raw material (e.g., polysilicon) required to make wafers and ingots, which in turn are utilized for the construction of solar cells
- Solar cells are then assembled and packaged in order to form solar panels, which are used in the construction of the solar plant
- Third parties provide different services to the project sponsor such as EPC
- Solar facilities are developed in new markets
- Financing is secured with third parties
- EPC and operations and maintenance (O&M) contracts are negotiated and managed
- Renewable assets are owned and operated by the independent power producer (IPP)

### Photovoltaic Module Price Curve In 2011/2012





### Value chain characteristics:

- Accelerated cost reductions upstream resulting in new markets reaching grid parity
- Predictable returns downstream



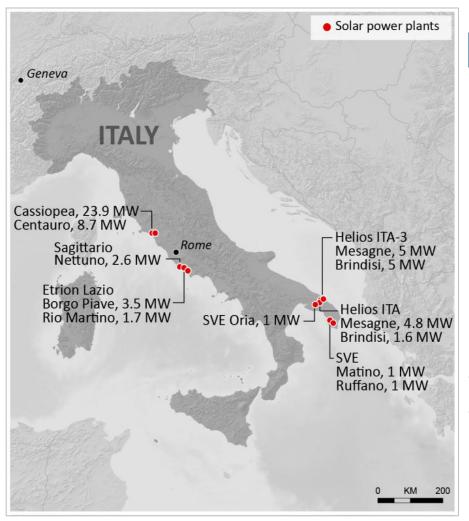
# **Strategic Direction and Growth Drivers**

- 1. Enter new geographical regions
- 2. Complement FiT revenues with PPA revenues
- 3. Develop vertical market to serve large industrial clients
- 4. Diversify technology
- 5. Prepare platform for dividend distributions





# **Current Platform - Italy**



(Currency: US\$ million)

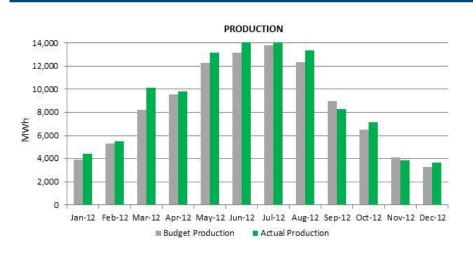
Project	MWp	Revenue	EBITDA
Cassiopea (Montalto, Lazio)	23.9	24.2	21.6
Centauro (Montalto, Lazio)	8.7	8.3	7.7
Helios ITA (Mesagne/Brindisi, Puglia)	6.4	6.3	5.4
SVE (Oria/Matino/Ruffano, Puglia)	3.0	2.9	2.5
Borgo Piave, Lazio	3.5	2.6	2.4
Rio Martino, Lazio	1.7	1.3	1.2
Helios ITA-3 (Brindisi, Puglia)	5.0	3.6	3.2
Helios ITA-3 (Mesagne, Puglia)	5.0	3.6	3.2
Sagittario (Nettuno, Lazio)	2.6	1.6	1.3
Total Operational	59.8	54.4	48.5

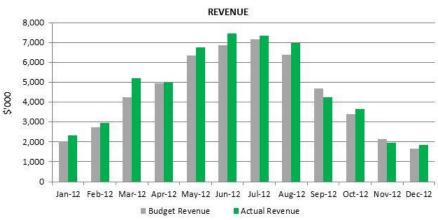
- 1. All projects owned 100% by Etrion.
- 2. EBITDA = earnings before interest, taxes, depreciation and amortization (excluding internal management fees of approximately €1.1 million (US\$1.4 million) per year).
- 3. Revenues and EBITDA are annual estimates (based on expected results) generated in Euros translated at EUR/US\$ = 1.3
- 4. Power plant capacity is referred to as megawatt-peak (MWp) on a direct current (DC) basis.



# **Operating Performance**

### **2012 Revenue and Production**





- The portfolio performed on average 6% above plan in 2012
- Produced 107.8 million kilowatt-hours (kWh) in 2012
- Proven track record of operational excellence (17 plants consistently performing above plan and exceeding covenant obligations)
- > Asset management organizational structure to streamline operations, improve efficiencies and increase production
- Central monitoring system providing real-time visibility into plant's performance

#### Note

1. Production fluctuation month to month is due primarily to solar irradiation seasonality. However, on an annual basis, solar irradiation in Italy varies less than 10%.



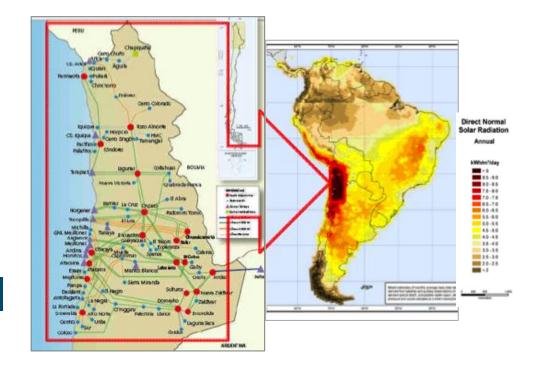
### **Growth Plan – Chile**

### **Overview**

- Focus is on power purchase agreements (PPAs) with industrial clients in Latin America, initially Chile
- Leverage the Lundin Group (Mining and Natural Resources to become a niche power generation player to the natural resources sector)
- Targeted several multinational mining companies to address power generation solutions
- Explore mini-hydro to complement solar portfolio
- Announced first project in Chile to develop, build and operate an 8.8 MW solar project, to provide electricity through a long-term take-orpay power purchase agreement to a mining operation (PPA expected to be signed by the second quarter of 2013)

### **Market Validation**

- Key drivers for success:
  - stable revenues
  - abundant renewable resources (i.e., attractive solar irradiation)
  - 3. high wholesale electricity prices
  - 4. low equipment prices
  - available long-term low cost financing
  - Increasing energy demand
- Consistent with Etrion's business model and proven track record of success

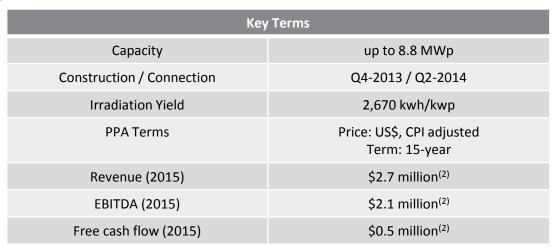


- North Chile among highest solar radiation in the world (25% above Nevada / 50% above Spain)
- Module prices at all time low, with continued drop in price due to technology improvements and scale
- Mining growth in Chile to double by 2020 with very limited sources of energy to meet demand



# **Aguas Blancas Highlights**

- Ownership Structure: 100% Etrion
- > Total project cost<sup>(1)</sup>: \$19 million (approximately)
- **→** Financing Structure<sup>(1)</sup>:
  - 75% = Non-Recourse Project Finance (with local or international financial institutions)
  - 25% = Equity (Etrion)
- Etrion's Total Cash Consideration / Equity IRR<sup>(1)</sup>: \$5 million / 14%
- Project Economics<sup>(1)</sup>:







<sup>(1)</sup> Project economics and financing structure are subject to change as construction is not expected to commence until Q4-2013 and project financing is not yet secured. Financial model is based on best estimate.

<sup>(2)</sup> Revenue, EBITDA and free cash flow presented here, represents the amounts expected for the first year of operation.

# **Financial Review**









## Fourth Quarter and Full Year 2012 Highlights

#### **OPERATIONS**

- Produced 107.8 million kilowatt-hours (kWh) of solar electricity (2011: 88.3 million)
- Produced approximately 6% more electricity than budgeted and 22% more electricity than prior year
- Implemented a new asset management organizational structure to further streamline operations, improve efficiencies and increase production

#### **FINANCIAL**

- Generated solar electricity revenues of US\$55.7 million (2011: US\$51.9 million)
- Recognized earnings before interest, tax, depreciation and amortization (EBITDA) of US\$43.1 million / 77% margin (2011: US\$28.5 million / 55% margin)

#### **BUSINESS DEVELOPMENT**

 Secured first project in Chile (8.8 MW), to provide electricity through a long-term take-or-pay PPA to a mining operation in the north of Chile, diversifying in terms of geography and contract regime

Fourth Quarter and Full Year 2012 Highlights						
	Three months ended December 31		Twelve months ended December 31			
	2012 \$'000	2011 \$'000	2012 \$'000	2011 \$'000		
Revenue <sup>(1)</sup>	7,385	8,585	55,662	51,910		
EBITDA <sup>(2)</sup>	3,576	(4,330)	43,131	28,502		
EBITDA margin	48%	(50)%	77%	55%		
Net loss	(7,292)	(19,795)	(8,458)	(26,289)		
Adjusted net (loss)/income before non-recurring and non-cash items(2)	(2,351)	51	10,562	4,254		
Operating cash flow <sup>(3)</sup> (\$'000)	14,524	(9,728)	40,570	(2,153)		
Working capital <sup>(3)</sup> (\$'000)	17,703	20,114	17,703	20,114		

2012 results were negatively impacted by foreign exchange, due to a weakening of the Euro against the US dollar (4% in the fourth quarter and 8% for full year)



<sup>(1)</sup> Revenues are received in Euros and have been translated at the average €/\$ exchange rate for the year ended December 31, 2012, of 1.28 (2011: 1.39). The average price per kWh produced dropped from \$0.59 in 2011 to \$0.51 in 2012, as a result of: (a) foreign exchange rate variations; (b) new projects being connected in 2011 with a lower FiT; and (c) a reduction to the spot market price in Italy, from €0.08 per kWh to €0.07 per kWh

<sup>(2)</sup> EBITDA and adjusted net (loss)/income before non-recurring and non-cash items are non-International Financial Reporting Standard (IFRS) measures

<sup>(3)</sup> Operating cash flow refers to cash flows before investing and financing activities and effects for foreign exchange rate differences. Working capital refers to current assets less current liabilities

## **Financial Results**

		24-2012				E -2012		
	(Three months)				(Twe	(Twelve months)		
(U\$\$'000)	2012	2011	Variance		2012	2011	Variance	
evenue	7,385	8,585	(1,200)	Reclassification of	55,662	51,910	3,752	
Operating expenses	(3,682)	(1,795)	(1,887)	G&A to operating expenses to better	(6,320)	(3,490)	(2,830)	
eneral and administrative expenses	(60)	(2,670)	2,610	present financial	(8,162)	(13,433)	5,271	
mpairment	-	(9,672)	9,672	results	-	(9,672)	9,672	
Other income	(67)	1,222	(1,289)		1,951	3,187	(1,236)	
EBITDA <sup>(1)</sup>	3,576	(4,330)	7,906	EBITDA margin of	43,131	28,502	14,629	
Depreciation and amortization	(5,058)	(5,258)	200	48% due to	(19,896)	(18,992)	(904)	
let finance costs <sup>(2)</sup>	(6,577)	(11,209)	4,632	seasonality (2011: (50)%)	(27,648)	(30,291)	2,643	
ncome tax expense	767	1,002	(235)	(2022) (50)/6)	(4,045)	(5,508)	1,463	
et loss	(7,292)	(19,795)	12,503		(8,458)	(26,289)	17,831	
djustments for non-cash item items:								
- Other income (exchange right) <sup>(3)</sup>	(4)	-	(4)		(1,375)	-	(1,375)	
- Impairment <sup>(4)</sup>	-	9,672	(9,672)		-	9,672	(9,672)	
- Equity-based finance fee <sup>(5)</sup>	-	3,246	(3,246)		-	3,246	(3,246)	
- Liquidation damages <sup>(6)</sup>	(51)	(913)	862		(105)	(3,107)	3,002	
- Insurance proceeds <sup>(7)</sup>	(178)	-	(178)		(178)	-	(178)	
- EPC cancellation fee	-	(2)	2		-	185	(185)	
djusted net loss before non-recurring <sup>(1)</sup>	(7,525)	(7,792)	267		(10,116)	(16,293)	6,177	
- Depreciation and amortization	5,057	5,258	(201)		19,896	18,992	904	
- Fair value movements (derivatives)(2)	(76)	2,368	(2,444)		225	239	(14)	
- Share-based payment	193	217	(24)		495	1,105	(610)	
- Termination and severance payments	-	-	-		62	211	(149)	
Adjusted net (loss)/income before non-recurring and non-cash items(1)	(2,351)	51	(2,402)		10,562	4,254	6,308	

- (1) EBITDA and adjusted net loss before non-recurring items and adjusted net (loss)/income before non-recurring and non-cash items are non-IFRS measures
- (2) At December 31, 2012, all of the Group's derivative financial instruments qualified for hedge accounting with only the ineffective portion of fair value movements included within profit or loss (within finance costs/income)
- (3) Other income recognized in 2012, related to the conversion by the CEO of his previously held 10% equity interest in the Company's subsidiary, Solar Resources Holding Sarl (SRH), to adjust the previously recognized share-based payment expenses for the portion of the performance condition not met at conversion (in accordance with IFRS 2 Share-based Payments)
- (4) Impairment losses of \$9.7 million were recognized in 2011, related to the Group's oil and gas investments (\$8 million) and development pipeline of solar power projects in Italy (\$1.7 million)
- (5) Equity-based financing fee in 2011 related to the 6.5 million shares issued to investment companies associated with the Lundin family related to the €28 million bridge loan that was fully repaid in November 2011
- 6) Liquidation damages were received in 2012 and 2011, associated with operational issues encountered by an O&M contractor in 2012 and delays encountered by EPC contractors in 2011
- (7) Insurance proceeds were received due to thefts experienced by one of the Group's solar power projects in 2012



### **Financial Position**

	YE-2012	YE-2011	Variance	
(US\$'000)				
Non-current assets	385,166	408,144	(22,978)	
Property, plant and equipment and intangible assets(1)	366,827	377,778	(10,951)	
Available for sale investments	2,061	2,061	-	
Other assets (trade and other receivables and deferred tax)(2)	16,278	28,305	(12,027)	
Current assets	67,611	59,432	8,179	
Trade and other receivables <sup>(3)</sup>	29,861	19,776	10,085	
Cash and cash equivalents (including restricted cash) <sup>(4)</sup>	37,750	39,656	(1,906)	
Total assets	452,777	467,576	(14,799)	Borrowings: \$399.8 million
Non-current liabilities	417,515	425,696	(8,181)	<ul> <li>Corporate bond (\$80.1 million) at 9% with 4-ye</li> </ul>
Borrowings <sup>(5)</sup>	369,747 —	390,825	(21,078)	maturity
Other liabilities (derivatives, deferred income tax and provisions) <sup>(6)</sup>	47,768	34,871	12,897	■ Project loans (\$319.7 m
Current liabilities	49,908	39,318	10,590	
Borrowings <sup>(5)</sup>	30,024	16,030	13,994	
Frade and other payables <sup>(7)</sup>	6,990	12,791	(5,801)	Negative equity position:
Other (derivatives, income tax and provisions) <sup>(6)</sup>	12,894	10,497	2,397	■ Reflects highly leveraged
Total liabilities	467,423	465,014	2,409	business model  Includes unrealized fair v
Fotal equity <sup>(8)</sup>	(14,646)	2,562	(17,208)	losses associated with in rate swaps of \$22.7 millio
Norking capital (i.e., current assets less current liabilities)	17,701	20,114	(2,411)	(excluding such losses to equity would have been positive \$8 million)

- (1) Property, plant and equipment and intangible assets decreased due to depreciation and amortization, offset by costs capitalized associated with business development activities (\$1.4 million)
- 2) Other non-current assets decreased due to the reclassification of input value-added-tax (VAT) to current assets, offset by lower trade receivables at year-end (due to new projects being connected in 2011 with delayed collection of revenues)
- (3) Current trade and other receivables increased due to the reclassification of input VAT from non-current assets
- (4) Etrion is not yet cash flow positive. Further, operating cash flows do not exceed financing expenses (including interest and principal repayment). Cash flow from operations was \$40.6 million during 2012 (2011: negative \$2.2 million)
- (5) Borrowings decreased due to repayment of self-amortizing non-recourse project loans. In addition, a portion of the VAT facilities were reclassified to current liabilities
- 6) Other liabilities increased, primarily due to an increase in the liability position of the Group's derivative financial instruments (i.e., interest rate swap contracts), due to a lower forecasted Euribor curve
- (7) Trade and other payables decreased primarily due to the conversion of the CEO's 10% equity interest in SRH, releasing the previously recognized liability of \$5.3 million (€4 million) to equity
- (8) Total equity includes share capital (\$33.3 million), contributed surplus (\$10.4 million), net losses associated with interest rate swap contacts (\$22.7 million), net losses associated with currency translation adjustments (\$0.2 million) and accumulated deficit (\$35.6 million). Excluding the net losses associated with interest rate swap contracts, the Company's net equity would have been positive (\$8 million) at December 31, 2012



## **Net Debt Position**

### **Net Debt Position (IFRS)**

	YE-2012	YE-2011
(US\$'000)		
Borrowings		
Non-recourse loans		
Cassiopea (BIIS, Societe Generale and WestLB)	140,370	142,638
Etrion Lazio/Helios ITA-3/Sagittario (Natixis Portfolio)(1)	75,352	75,833
Centauro (Barclays)	50,736	52,402
Helios ITA (Societe Generale and Dexia)	37,214	41,216
SVE (Centrobanca)	16,032	16,374
Corporate debt		
Corporate bond	80,067	78,392
Total borrowings	399,771	406,855
Cash and cash equivalents (including restricted cash)(2)	(37,750)	(39,656)
Net debt position	362,021	367,199

### **Net Debt Position (Cash-flow basis)**

(US\$'000)	YE-2012	YE-2011
Borrowings		
Total borrowings (per consolidated financial statements)	399,771	406,855
VAT facilities <sup>(3)</sup>	(20,054)	(26,201)
Accrued interest <sup>(4)</sup>	(2,867)	(3,436)
Transaction costs <sup>(4)</sup>	10,952	11,586
Total borrowings (excluding non-cash items)	387,802	388,804
Cash and cash equivalents (including restricted cash <sup>(2)</sup> )	(37,750)	(39,656)
Adjusted net debt position	350,052	349,148

- (1) Natxis portfolio includes Natixis, WestLB and Mediocreval
- (2) Restricted cash relates to cash and cash equivalents held at the project level that is restricted by the lending banks for future repayment of interest and principal and working capital requirements related to the specific project.
- (3) VAT facilities are excluded from total borrowings as this is a cash-in/cash-out item (i.e., VAT facilities will be repaid using proceeds from input VAT)
- (4) Borrowings per the consolidated financial statements include accrued interest, net of transaction costs, in accordance with IFRS. These non-cash items are excluded from total borrowings to calculate the Group's net debt position on a cash flow basis



## **Conclusion – Etrion Well Positioned for Growth**

- <u>Transformation</u> of the business to a sustainable growth platform
- Credible plan to achieve <u>diversification</u>
  - Geography Europe and the Americas
  - Contract regime FiT complemented by PPAs
- Clear path to reach <u>critical mass</u> and option for <u>dividends</u>
- Business model evolving to <u>non-subsidy environment</u> resulting in sustainable long-term growth
- Vertical market focus to address the <u>mining sector</u>
- Strong management and scalable platform with proven track record for success







## **Contacts**

### **Etrion Corporation**

Marco Northland, CEO Cheryl Eversden, CFO

Rue du Stand 60-62 CH - 1204 Geneva Switzerland

Phone: +41 22 715 20 90 Email: info@etrion.com Website: www.etrion.com











